



**Seneca Healthcare District  
Financial Statements - Board Report  
January 2020**

**Summary**

Seneca Healthcare District had a net loss of \$128k, during the month, compared to budgeted income of \$194k; for a negative variance of \$322k. This was due to a significant negative variance in gross patient revenue (both inpatient and outpatient), which was somewhat offset by a positive variance in non-operating revenue.

**Revenues**

Gross patient revenue, for the month, ended at \$1.82M compared to a budgeted amount of \$2.58M, for a negative variance of \$760k. Net patient revenue as a percent of gross was 51.5%, compared to a budget of 52.2%. There was a negative variance in 3rd party adjustments, which was somewhat offset by a positive variance in bad debt expense.

There were 9 acute inpatient days in the month (budget of 35), and 18 swing bed days (budget of 38), resulting in an average daily census (ADC) of .87 patients per day. The skilled nursing unit had an ADC of 13.81, resulting in an occupancy percent of 86.29%.

Outpatient revenue was down primarily due to a significant negative variance in overall hospital utilization (see attached analysis). Lake Almanor Clinic visits were 964 versus a budget of 1,094.

**Expenses**

Total operating expenses for the month were \$1.42M, versus a budget of \$1.48M, for a positive variance of \$60k.

**Salaries & Wages:** Salaries and wages were under budget by \$55k. FTEs for the month, were 104.03 versus a budget of 105.50. The average hourly wage was \$31.17, per hour, versus a budget of \$33.10.

**Contract Labor:** Contract labor is over budget by \$10k this month. FTEs, for the month, were 5.30 versus a budget of 4.45.

**Pro Fees Medical:** See attached analysis

**Supplies:** Under budget \$6k due to decreased utilization.

**Purchased Services:** Under budget \$11k due to a decrease in patient account collections, and corresponding fees, by our outside business office services company.

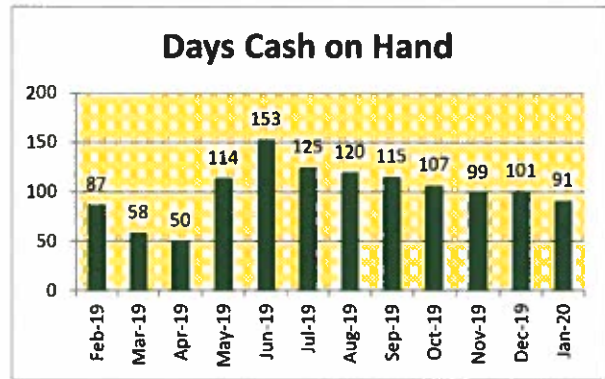
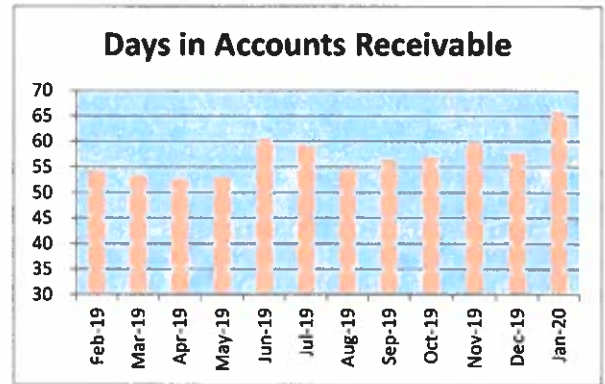
**All Other Expense Categories:** All categories either slightly above or slightly below the budgeted amount.

**Additional Information**

Unrestricted days of cash on hand decreased from 100.6 to 90.9, due to the loss for the month of January 2020 and the intergovernmental transfer (IGT) for HQAF in the amount of \$182,462.

**Revenue Cycle**

Gross accounts receivable ended the month at \$3.79M, which is a \$257k increase over last month. Gross accounts receivable days increased this month to 65.9, and remains outside the range of best practices of 45-55 days.



Current Ratio.....	6.38
Operating Margin.....	-32.1%
Days in Accounts Receivable.....	65.9
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	1,060%
Days Cash on Hand Excl. Board Restr.....	90.9

**Seneca Healthcare District  
Income Statement  
For the Month of January 2020**

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
<b>1 REVENUE</b>								
2 Inpatient Revenue - Acute		29,061	112,803	(83,742)		494,037	782,342	(288,305)
3 Inpatient Revenue - Swing Bed		57,222	126,606	(69,384)		273,394	624,863	(351,469)
4 Inpatient Revenue - SNF		213,986	239,594	(25,607)		1,658,411	1,661,697	(3,286)
5 Inpatient Revenue - Ancillary		57,744	209,536	(151,792)		1,064,186	1,326,947	(262,762)
6 Inpatient Revenue - Total		358,013	688,539	(330,526)		3,490,028	4,395,850	(905,823)
7 Outpatient Revenue		1,461,060	1,890,179	(429,119)		11,163,688	12,932,240	(1,768,552)
8 Total Patient Revenue		1,819,073	2,578,717	(759,644)		14,653,716	17,328,090	(2,674,374)
9 Contractual Allowances		(755,071)	(1,139,159)	384,088		(6,363,592)	(7,654,752)	1,291,160
10 Charity Discount		(2)	(245)	244		(17)	(1,650)	1,632
11 Other Allowances		(80,903)	(11,818)	(69,085)		(284,121)	(126,295)	(157,826)
12 Bad Debt		(46,985)	(81,782)	34,797		(390,052)	(549,545)	159,493
13 Total Deductions		(882,961)	(1,233,004)	350,044		(7,037,782)	(8,332,241)	1,294,459
14 Net Patient Revenue		936,113	1,345,713	(409,601)		7,615,934	8,995,849	(1,379,915)
% of Gross Revenue		51.5%	52.2%	-0.7%		52.0%	51.9%	0.1%
15 Meaningful Use Revenue			-	-		-	-	-
16 Quality Payments			-	-		-	-	-
17 Other Operating Revenue		43,117	44,167	(1,050)		282,593	309,167	(26,574)
18 Total Operating Revenue		979,230	1,389,880	(410,650)		7,898,527	9,305,016	(1,406,489)
<b>19 EXPENSES</b>								
20 Salaries & Wages	59.9%	(560,745)	(615,299)	54,554	54.3%	(4,132,512)	(4,288,581)	156,069
21 Employee Benefits	16.0%	(149,359)	(150,166)	807	13.1%	(994,191)	(1,040,949)	46,758
22 Contract Labor	6.5%	(61,054)	(51,093)	(9,961)	7.8%	(593,596)	(503,453)	(90,143)
23 Professional Fees - Medical	29.0%	(271,673)	(270,292)	(1,381)	24.6%	(1,872,464)	(1,834,265)	(38,199)
24 Professional Fees - Other	1.7%	(15,969)	(14,860)	(1,109)	3.0%	(226,150)	(145,119)	(81,031)
25 Supplies	8.4%	(79,078)	(85,196)	6,118	7.9%	(605,236)	(605,398)	163
26 Purchased Services	13.8%	(129,123)	(140,063)	10,940	13.2%	(1,002,545)	(1,022,883)	20,338
27 Insurance	1.3%	(12,424)	(11,118)	(1,306)	1.2%	(87,640)	(77,826)	(9,814)
28 Rentals and Leases	1.5%	(13,717)	(15,580)	1,863	1.2%	(94,125)	(106,060)	11,935
29 Repairs and Maintenance	3.5%	(33,224)	(28,451)	(4,773)	1.9%	(141,757)	(137,169)	(4,588)
30 Utilities and Telephone	3.9%	(36,511)	(39,661)	3,150	2.9%	(221,124)	(260,950)	39,826
31 Depreciation & Amortization	4.0%	(37,238)	(37,742)	504	3.2%	(247,089)	(264,195)	17,106
32 Other Expenses	2.2%	(20,555)	(21,266)	711	2.8%	(213,871)	(218,010)	4,139
33 Total Operating Expenses	151.8%	(1,420,672)	(1,480,787)	60,115	137.0%	(10,432,300)	(10,504,858)	72,558
34 Income From Operations	-47.2%	(441,443)	(90,907)	(350,536)	-33.3%	(2,533,773)	(1,199,843)	(1,333,931)
35 Tax Revenue	29.4%	275,186	255,000	20,186	3.6%	275,186	255,000	20,186
36 IGT - Incoming Portion	0.0%		-	-	5.3%	405,000	600,000	(195,000)
37 Non Capital Grants and Donations	0.0%		7,917	(7,917)	0.5%	35,809	47,500	(11,691)
38 Interest Income	4.2%	39,102	22,800	16,302	1.5%	115,893	69,000	46,893
39 Interest Expense	-0.1%	(580)	(575)	(5)	-0.1%	(5,032)	(3,609)	(1,423)
40 Non-Operating Income (Expense)	0.0%			-	0.0%	500	-	500
41 Total Non-Operating Gain (Loss)	33.5%	313,708	285,142	28,566	10.9%	827,356	967,891	(140,535)
42 Net Income (Loss)	-13.6%	(127,735)	194,235	(321,969)	-22.4%	(1,706,417)	(231,952)	(1,474,465)
43 Operating Margin %		(45.1%)	(6.5%)	-38.54%		(32.1%)	(12.9%)	-19.18%
44 Net Margin %		(13.0%)	14.0%	-27.02%		(21.6%)	(2.5%)	-19.11%
45 Payroll as % of Operating Expense		39.47%	41.55%	-2.08%		39.61%	40.82%	-1.21%
46 IGT Transaction Summary								
47 Outgoing		182,462	250,000	67,538		384,962	550,000	165,038
48 Incoming		-	-	-		-	-	-
49 Net Impact		(182,462)	(250,000)	67,538		(384,962)	(550,000)	165,038

**Seneca Healthcare District  
Income Statement  
13-Month Trend Ended January 31, 2020**

	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20
<b>1 REVENUE</b>													
Inpatient Revenue - Acute	106,557	116,244	58,122	87,183	80,725	167,908	90,412	148,534	64,580	74,267	48,435	38,748	29,061
Inpatient Revenue - Swing	143,055	127,160	184,382	187,561	15,895	-	-	-	92,191	85,833	38,148	-	57,222
Inpatient Revenue - SNF	246,486	196,000	223,425	205,993	231,000	240,000	241,486	247,993	240,000	248,000	234,500	232,445	213,986
Inpatient Revenue - Ancillary	203,299	279,007	137,615	169,843	119,627	215,524	103,551	178,637	191,516	313,697	158,834	60,207	57,744
Inpatient Revenue - Total	699,397	718,411	603,544	650,580	447,247	623,432	435,450	575,164	588,287	721,797	479,917	331,401	358,013
Outpatient Revenue	1,781,182	1,208,420	1,652,144	1,555,479	1,838,640	1,758,904	2,142,952	1,873,919	1,579,088	1,436,439	1,290,582	1,379,648	1,461,060
Total Patient Revenue	2,480,579	1,926,832	2,255,688	2,206,059	2,285,887	2,382,336	2,578,401	2,449,083	2,167,375	2,158,236	1,770,499	1,711,049	1,819,073
Contractual Allowances	(1,074,125)	(794,745)	(1,060,366)	(1,047,138)	(994,655)	(1,080,532)	(1,170,234)	(971,658)	(1,014,797)	(939,830)	(746,321)	(765,680)	(755,071)
Charity Discount	(992)	-	(1,721)	-	-	-	-	-	-	(4)	(4)	(8)	(2)
Other Allowances	(30,943)	(15,919)	(10,065)	(8,627)	(11,090)	(11,523)	(97,148)	(14,418)	(34,388)	(18,027)	(12,330)	(26,906)	(80,903)
Bad Debt	(102,575)	(105,089)	(22,861)	(319)	(105,639)	(72,552)	(96,714)	(123,117)	(14,928)	(15,012)	(87,293)	(6,004)	(46,985)
Total Deductions	(1,208,634)	(915,732)	(1,095,014)	(1,056,084)	(1,111,384)	(1,164,608)	(1,364,097)	(1,109,192)	(1,064,113)	(972,873)	(845,948)	(796,598)	(882,961)
Net Patient Revenue	1,271,945	1,011,099	1,160,675	1,149,975	1,174,503	1,217,728	1,214,305	1,339,890	1,103,262	1,185,363	924,551	912,451	936,113
% of Gross Revenue	51.3%	52.5%	51.5%	52.1%	51.4%	51.1%	47.1%	54.7%	50.9%	54.9%	52.2%	53.3%	51.5%
Meaningful Use Revenue													
Quality Payments													
Other Operating Revenue	40,155	36,556	38,175	45,148	46,028	36,728	40,641	42,419	37,815	44,085	32,980	41,536	43,117
Total Operating Revenue	1,312,100	1,047,655	1,198,850	1,195,124	1,220,531	1,254,456	1,254,946	1,382,309	1,141,077	1,229,447	957,531	953,987	979,230
<b>EXPENSES</b>													
Salaries & Wages	(578,063)	(567,760)	(621,827)	(614,350)	(568,657)	(569,471)	(551,074)	(640,175)	(581,444)	(600,429)	(604,711)	(593,933)	(560,745)
Employee Benefits	(148,050)	(144,384)	(159,012)	(149,100)	(134,738)	(144,214)	(129,301)	(152,115)	(140,077)	(138,593)	(139,013)	(145,734)	(149,359)
Contract Labor	(69,488)	(55,127)	(73,786)	(84,321)	(114,398)	(156,122)	(142,986)	(95,629)	(81,774)	(70,994)	(66,645)	(74,515)	(61,054)
Professional Fees - Medical	(286,685)	(297,984)	(287,422)	(287,379)	(284,849)	(249,298)	(266,255)	(298,533)	(250,076)	(267,940)	(272,191)	(245,796)	(271,873)
Professional Fees - Other	(17,455)	(14,483)	(7,611)	(5,248)	(7,559)	(25,835)	(13,720)	(14,801)	(30,933)	(52,793)	(58,227)	(39,708)	(15,969)
Supplies	(73,309)	(60,276)	(52,036)	(98,068)	(87,565)	(95,165)	(119,889)	(75,471)	(90,573)	(91,515)	(72,328)	(76,380)	(79,078)
Purchased Services	(128,364)	(123,578)	(132,086)	(157,072)	(146,671)	(123,835)	(151,174)	(140,505)	(156,164)	(152,434)	(121,147)	(151,999)	(129,123)
Insurance	(9,834)	(9,976)	(9,613)	(8,313)	(9,544)	(9,756)	(12,745)	(12,492)	(12,540)	(12,432)	(12,537)	(12,424)	(12,424)
Rentals and Leases	(13,728)	(17,447)	(11,397)	(12,042)	(11,574)	(11,094)	(13,358)	(13,463)	(13,287)	(13,017)	(19,927)	(7,355)	(13,717)
Repairs and Maintenance	(20,859)	(21,123)	(19,380)	(14,891)	(27,424)	(19,243)	(19,422)	(23,212)	(13,447)	(24,593)	(17,270)	(10,589)	(33,224)
Utilities and Telephone	(40,891)	(40,902)	(42,673)	(27,541)	(49,690)	(17,177)	(30,653)	(36,874)	(15,236)	(44,176)	(27,246)	(30,428)	(36,511)
Depreciation & Amortization	(32,442)	(32,442)	(32,442)	(33,448)	(33,438)	(34,320)	(35,210)	(36,301)	(36,300)	(36,919)	(32,167)	(32,953)	(37,238)
Other Expenses	(39,479)	(31,142)	(19,328)	(38,910)	(26,281)	(51,894)	(22,090)	(42,283)	(20,399)	(24,673)	(53,832)	(30,040)	(20,555)
Total Operating Expenses	(1,458,646)	(1,416,633)	(1,468,614)	(1,530,681)	(1,502,390)	(1,507,424)	(1,507,876)	(1,581,856)	(1,442,249)	(1,530,508)	(1,497,239)	(1,451,901)	(1,420,672)
Income From Operations	(146,546)	(368,978)	(269,764)	(335,557)	(281,859)	(252,968)	(252,930)	(199,547)	(301,172)	(301,061)	(539,708)	(497,914)	(441,443)
Tax Revenue	265,612	-	-	-	227,407	-	-	-	-	-	-	-	275,186
IGT - Incoming Portion	600,000	75	75	6,591	3,975,988	2,281,850	-	9,000	22,382	-	4,277	405,000	-
Non Capital Grants and Donations	75	75	75	6,591	216,740	21,675	-	-	-	-	-	-	150
Interest Income	21,670	281	358	22,382	343	388	30,109	385	217	45,699	232	149	39,102
Interest Expense	(1,398)	(728)	(328)	(1,379)	(1,379)	(680)	(722)	(658)	(648)	(1,194)	(584)	(646)	(580)
Non-Operating Income (Expense)					500	500		500					
Total Non-Operating Gain (Loss)	885,958	(372)	762	28,860	4,421,100	2,303,733	29,387	9,227	21,952	44,505	3,925	404,652	313,708
Net Income	739,412	(369,350)	(269,002)	(306,707)	4,139,241	2,050,766	(223,542)	(190,319)	(279,220)	(256,556)	(535,783)	(93,261)	(127,735)
Operating Margin %	(11.2%)	(35.2%)	(22.5%)	(28.1%)	(23.1%)	(20.2%)	(20.2%)	(14.4%)	(26.4%)	(24.5%)	(56.4%)	(52.2%)	(45.1%)
Net Margin %	56.4%	(35.3%)	(22.4%)	(25.7%)	339.1%	163.5%	(17.8%)	(13.8%)	(24.5%)	(20.9%)	(56.0%)	(9.8%)	(13.0%)
Payroll as % of Operating Expense	39.63%	40.08%	42.34%	40.14%	37.85%	37.78%	36.55%	40.47%	40.32%	39.23%	40.39%	40.91%	39.47%
IGT Transaction Summary													
Outgoing	600,000	259,223	1,275,513	337,500	278,866	-	-	-	-	-	202,500	-	182,462
Incoming	600,000	600,000	(259,223)	(1,275,513)	(337,500)	(2,281,850)	(2,281,850)	(2,281,850)	(2,281,850)	(2,281,850)	(2,281,850)	(2,281,850)	(2,281,850)
Net Impact													

**Seneca Healthcare District**  
**Comparative Balance Sheets - Board Report**  
**Dates as Indicated**

	Unaudited	Audited	Audited	Audited	FY 2020-2019	
	FY 2020	FY 2019	FY 2018	FY 2017	\$ Change	% Change
	as of 1/31/2020	6/30/2019	6/30/2018	6/30/2017		
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash	\$ 357,024	\$ 18,884	\$ 3,049,118	\$ 545,974	\$ 338,141	1790.65%
Short-term Investments	3,952,827	7,317,637	1,785,509	2,448,283	(3,364,810)	-45.98%
<b>Total Cash and Equivalents</b>	<b>4,309,851</b>	<b>7,336,520</b>	<b>4,834,627</b>	<b>2,994,258</b>	<b>(3,026,670)</b>	<b>-41.25%</b>
Patient Accounts Receivable	3,795,353	4,582,957	3,690,839	3,753,966	(787,604)	-17.19%
Accounts Receivable Reserves	(2,567,263)	(3,096,844)	(2,351,508)	(2,523,762)	529,581	-17.10%
<b>Net Accounts Receivable</b>	<b>1,228,091</b>	<b>1,486,113</b>	<b>1,339,331</b>	<b>1,230,204</b>	<b>(258,023)</b>	<b>-17.36%</b>
<i>% of Gross Accounts Receivable</i>	<i>32.4%</i>	<i>32.4%</i>	<i>36.3%</i>	<i>32.8%</i>		
Inventory	254,004	250,386	271,364	289,935	3,618	1.44%
Other Assets	452,266	669,462	386,736	118,285	(217,196)	-32.44%
Board Restricted Funds - Facility Capital	1,303,795	513,400	500,000	500,000	790,394	
Board Restricted Funds	650,834	612,125	569,274	561,217	38,709	6.32%
<b>Total Other Assets</b>	<b>2,660,898</b>	<b>2,045,374</b>	<b>1,727,373</b>	<b>1,469,437</b>	<b>615,525</b>	<b>30.09%</b>
<b>Total Current Assets</b>	<b>8,198,840</b>	<b>10,868,007</b>	<b>7,901,332</b>	<b>5,693,899</b>	<b>(2,669,167)</b>	<b>-24.56%</b>
<b>Fixed Assets</b>						
Land	90,609.80	90,610	90,610	90,610	0	0.00%
Buildings	5,741,618.51	5,532,267	5,474,869	5,474,869	209,351	3.78%
Capital Equipment	5,508,216.18	5,033,846	4,551,366	4,368,480	474,370	9.42%
<b>Total Plant &amp; Equipment</b>	<b>11,340,444</b>	<b>10,656,723</b>	<b>10,116,844</b>	<b>9,933,959</b>	<b>683,721</b>	<b>6.42%</b>
Accumulated Depreciation	(8,741,035)	(8,493,946)	(8,112,122)	(8,227,224)	(247,089)	2.91%
<b>Net Fixed Assets</b>	<b>2,599,409</b>	<b>2,162,778</b>	<b>2,004,722</b>	<b>1,706,735</b>	<b>436,632</b>	<b>20.19%</b>
<b>TOTAL ASSETS</b>	<b>\$ 10,798,249</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (2,232,536)</b>	<b>-17.13%</b>
<b>LIABILITIES AND RETAINED EARNINGS</b>						
<b>Current Liabilities</b>						
Accounts Payable	\$ 511,217	\$ 626,379	\$ 459,765	\$ 468,249	\$ (115,162)	-18.39%
Accrued Payroll & Benefits	561,359	562,461	470,965	349,249	(1,102)	-0.20%
Accrued Other Liabilities	212,417	207,968	138,836	47,000	4,449	0.00%
<b>Total Current Liabilities</b>	<b>1,284,992</b>	<b>1,396,807</b>	<b>1,069,566</b>	<b>864,498</b>	<b>(111,815)</b>	<b>-8.01%</b>
<b>Long-Term Liabilities</b>						
Loans	0	14,250	131,633	347,912	(14,250)	-100.00%
Capitalized Leases	118,701	133,793	155,519	85,293	(15,091)	-11.28%
<b>Total Long-Term Liabilities</b>	<b>118,701</b>	<b>148,043</b>	<b>287,152</b>	<b>433,205</b>	<b>(29,341)</b>	<b>-19.82%</b>
<b>TOTAL LIABILITIES</b>	<b>1,403,694</b>	<b>1,544,850</b>	<b>1,356,718</b>	<b>1,297,703</b>	<b>(141,156)</b>	<b>-9.14%</b>
<b>FUND BALANCE</b>	<b>9,394,556</b>	<b>11,485,935</b>	<b>8,549,336</b>	<b>6,102,934</b>	<b>(2,091,379)</b>	<b>-18.21%</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 10,798,249</b>	<b>\$ 13,030,785</b>	<b>\$ 9,906,054</b>	<b>\$ 7,400,637</b>	<b>\$ (2,232,536)</b>	<b>-17.13%</b>

Seneca Healthcare District  
 Detail of Long Term Debt  
 As of January 31, 2020

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Jan 31, 2020</u>
<b><u>Loans</u></b>							
CHFFA Help II Loan	387,890	July 2011	3.00%	5,179	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	7,187	February 2019	Patient AR	0
PG&E	70,258	December 2015	0.00%	2,423	April 2018	Assets	0
Evident	114,000	October 2017	0.00%	4,750	September 2019	Equipment	0
<b><u>Total Loans</u></b>	<b><u>972,148</u></b>			<b><u>19,539</u></b>			<b><u>0</u></b>
<b><u>Capitalized Leases</u></b>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	118,701
Jules	500,081	February 2013	5.80%	9,622	February 2018	Equipment	0
<b><u>Total Capitalized Leases</u></b>	<b><u>672,753</u></b>			<b><u>12,114</u></b>			<b><u>118,701</u></b>
<b><u>Total Long Term Liabilities</u></b>	<b><u>1,644,901</u></b>			<b><u>31,653</u></b>			<b><u>118,701</u></b>

**Seneca Healthcare District  
Summary Statement of Cash Flows - Board Report  
Fiscal Year-to-Date**

	YTD
	1/31/2020
<b>Net Income (Loss)</b>	\$ (1,706,417)
<b>Changes in:</b>	
Depreciation	247,089
(Increase)/Decrease in Net Accounts Receivable	258,023
(Increase)/Decrease in Inventory	(3,618)
(Increase)/Decrease in Other Assets	217,196
Increase/(Decrease) in Accounts Payable	(115,162)
Increase/(Decrease) in Accrued Payroll & Benefits	(1,102)
Increase/(Decrease) in Other Accrued Liabilities	4,449
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>606,875</u>
Purchases of Equipment	(683,721)
<b>Net Cash Provided (Used) in Investing Activities</b>	<u>(683,721)</u>
Proceeds from New Loans	-
Principal Payments of Loans	(14,250)
Principal Payments under Capital Leases	(15,091)
Principal Payments under Inter-Governmental Transfer Program	(384,962)
<b>Net Cash Provided (Used) in Financing Activities</b>	<u>(414,303)</u>
Net Change in Cash and Cash Equivalents	(2,197,567)
Cash and Cash Equivalents, Beginning of Period	<u>8,462,046</u>
<b>Cash and Cash Equivalents, End of Period</b>	<u><u>\$ 6,264,479</u></u>
*Inclusive of Board Restricted Cash	

**Cash Detail by Account**

Operating Checking - Plumas Bank	\$ 346,118
Suspense General Ledger for Receipts Pending R.A.'s	387
Payroll Checking - US Bank	10,174
Business Savings - Plumas Bank	8,126
Petty Cash - Receptionists	645
Local Agency Investment Fund	5,844,873
Series EE Bonds	54,156
<b>Total Cash and Cash Equivalent Detail</b>	<u><u>\$ 6,264,479</u></u>

**SENECA HEALTHCARE DISTRICT  
ACTIVITY SUMMARY  
FOR THE MONTH OF JANUARY 2020**

**MONTH TO DATE**

	<b>CURRENT MONTH JAN 2020</b>	<b>PRIOR MONTH DEC 2019</b>	<b>PRIOR YEAR MONTH JAN 2019</b>
<b>1. In Patient Stays</b>			
1.a Admissions	4	4	10
1.b Discharges	4	5	8
<b>2. Out Patient Observations</b>	17	20	9
<b>3. Out Patient Surgeries</b>	22	22	19
<b>4. Emergency Visits</b>	191	185	265
<b>5. Lab Procedures</b>	2,099	1,765	2,379
<b>6. Radiology Procedures</b>	275	232	367
6.a X-Ray Procedures	172	134	198
6.b Mammography	0	0	0
6.c MRI	3	3	7
6.d Ultrasound	14	13	40
6.e C T Scan	86	82	122
6.f Dexascanner	0	0	0
<b>7. Respiratory Therapy/ABG/PFT</b>	123	83	441
<b>8. CardioPulmonary EKG/Holter</b>	63	60	61
<b>9. Stress Tests</b>	0	0	0
<b>10. Physical Therapy</b>	184	212	301
<b>11. Lake Almanor Clinic Visits</b>	963	899	892
Dr. Ware	111	194	192
Dr. Walls	188	144	106
Dr. Salehi/Cooper	166	147	200
Dr. Suarez/Nielsen	192	204	20
Hayden/Walk-in	186	130	255
Specialty/Other	120	80	119

**YEAR TO DATE**

<b>JULY 2019 - JAN 2020</b>	<b>JULY 2018 - JAN 2019</b>
46	85
48	83
91	63
147	134
1,694	1,979
16,714	19,565
1,984	2,306
1,161	1,344
0	0
23	58
104	188
696	716
0	0
1,171	1,578
433	451
2	2
1,847	1,888
6,500	6,823
1,272	1,521
1,165	1,059
937	1,610
1,461	614
1,037	1,278
628	741

**ACUTE CARE**

<b>12. Acute Patient Days</b>	9	12	33
<b>13. Acute ADC</b>	0.29	0.39	1.06
<b>14. % Occupancy</b>	2.90	3.87	10.65
<b>15. Avg Length of Stay</b>	2.25	3.00	3.30
<b>16. Swing Bed Days</b>	18	0	45
<b>17. Swing Bed ADC</b>	0.58	0.00	1.45
<b>18. Total ADC</b>	0.87	0.39	2.52

153	255
0.71	1.20
7.12	12.03
3.33	3.00
86	194
0.40	0.92
1.11	2.12

**SKILLED NURSING UNIT**

<b>19. Patient Days</b>	428	465	493
<b>20. Average Daily Census</b>	13.81	15.00	15.90
<b>21. % Occupancy</b>	86.29	93.75	99.40

3,317	3,265
15.43	15.40
96.42	96.26

**TOTALS**

<b>22. Patient Days</b>	455	477	571
<b>23. Average Daily Census</b>	14.68	15.39	18.42
<b>24. Total Adjusted Patient Days</b>	2,312	2,463	1,531

3,556	3,714
16.54	17.52
14,931	14,112

Seneca Healthcare District  
 Gross Outpatient Revenue  
 January 2020

	Month Ended 1/31/20		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Acute	-	-	-
Swing	-	-	-
SNF	-	-	-
Observation	51,067.00	30,814.17	20,252.83
ER	226,095.00	362,263.22	(136,168.22)
ER Phy	82,252.00	133,673.00	(51,421.00)
Surgery	65,068.00	66,849.57	(1,781.57)
Anesth	-	5,310.00	(5,310.00)
CS	10,085.00	14,109.79	(4,024.79)
LAC	279,291.10	309,475.78	(30,184.68)
LAB	205,513.02	305,165.27	(99,652.25)
Blood Gas	3,342.00	3,190.68	151.32
Blood Bank	-	1,240.70	(1,240.70)
EKG	34,596.00	36,562.89	(1,966.89)
Stress	-	940.76	(940.76)
Radiology	83,507.00	103,967.50	(20,460.50)
Mammo	-	-	-
MRI	10,602.00	33,211.05	(22,609.05)
Ultrasound	12,191.00	20,991.56	(8,800.56)
CT Scan	153,997.00	180,252.31	(26,255.31)
OP Proc	3,204.00	9,027.00	(5,823.00)
Pharmacy	147,750.00	169,993.69	(22,243.69)
RT	25,672.00	14,208.10	11,463.90
PT	66,828.00	88,931.74	(22,103.74)
OT	-	-	-
Telemed	-	-	-
<b>Totals</b>	<b>1,461,060.12</b>	<b>1,890,178.79</b>	<b>(429,118.67)</b>



Seneca Healthcare District  
Professional Fees- Medical  
January 31, 2020

G/L #	Description	Actual ME 1/31/2020	Budget ME 1/31/2020	(Over)/Under Budget	Actual YTD 1/31/2020	Budget YTD 1/31/2020	(Over)/Under Budget
	Grand Total	271,672.92	270,291.57	(1,381.35)	1,872,463.59	1,834,264.99	(38,198.60)
41220040	EMERG RM PHYSICIAN FEES	99,875.00	100,440.00	565.00	719,633.85	696,600.00	(23,033.85)
	SHD Contracted Physicians	90,786.75	93,960.00	3,173.25	556,195.74	566,876.63	10,680.89
	Locums Physicians	9,088.25	6,480.00	(2,608.25)	163,438.11	129,723.37	(33,714.74)
41220044	SURGERY PHYSICIAN FEES	25,559.68	20,583.33	(4,976.35)	155,721.77	144,083.33	(11,638.44)
41220044	Surgery - Surgeries Call	14,192.88	10,833.33	(3,359.55)	96,186.39	75,833.33	(20,353.06)
	Clinic	8,366.80	5,416.67	(2,950.13)	34,535.38	37,916.67	3,381.29
	CRNA	3,000.00	4,333.33	1,333.33	25,000.00	30,333.33	5,333.33
41220049	LK ALMANOR PHYSICIAN FEES	114,843.27	105,484.90	(9,358.37)	707,682.21	687,098.32	(20,583.89)
41229049	SHD Contracted Physicians	65,167.27	53,952.44	(11,214.83)	414,099.46	388,557.77	(25,541.69)
	FNP Supervision	3,300.00	3,250.00	(50.00)	22,950.00	22,750.00	(200.00)
	FNP Office	21,849.00	20,400.00	(1,449.00)	130,619.25	119,146.67	(11,472.58)
	Walk-In Clinic	19,607.00	20,400.00	793.00	106,246.00	104,266.67	(1,979.33)
	Telemedicine	4,920.00	7,482.46	2,562.46	33,767.50	52,377.22	18,609.72
		114,843.27	105,484.90	(9,358.37)	707,682.21	687,098.32	(20,583.89)
	Other Professional Fees- Medical	31,394.97	43,783.33	12,388.36	289,425.76	306,483.33	17,057.57